

Editorial Policy

Foreword

Thank you for taking the time to review Tokyo Tatemono Group Integrated Report 2026. I engage in regular dialogue with shareholders, investors, and a broad range of other stakeholders. With these interactions in mind, we strive each year to improve the content of this report. I hope it serves as a tool that deepens understanding of our company and enhances the quality of our dialogue. For the 2026 report, we look at the steady progress of Medium-Term Business Plan (FY2025–2027). Additionally, taking into account recent changes in the operating environment, we have included specific details about our understanding of each business segment and initiatives regarding financial and non-financial capital that support sustainable growth, in order to convey perspectives that will unlock the next stage of our growth and that look beyond to our next business plan.

To more clearly convey our management vision and long-term aspirations, we will continue enhancing the content of our disclosures and improving information transparency. We hope you will read the report through to the end and share your candid feedback and impressions. Your continued support is sincerely appreciated.

July 2026
Yutaka Onuma
Managing Executive Officer

Reporting Period

This report primarily covers fiscal 2025, the fiscal year ended December 31, 2025. However, some information on activities before or after this period and forward-looking forecasts is also included.

Scope of Reporting

Tokyo Tatemono Co., Ltd. and Tokyo Tatemono Group companies

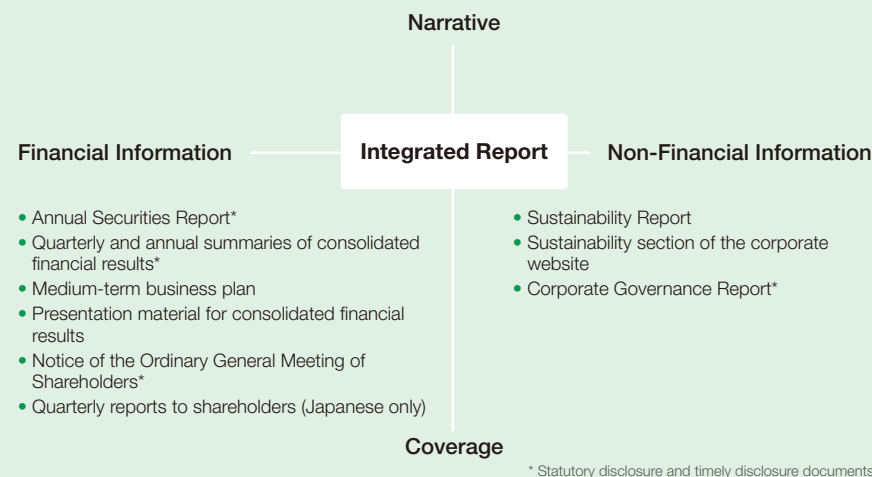
Referenced Frameworks

In preparing this report, we referenced the *Guidance for Collaborative Value Creation 2.0* released by the Ministry of Economy, Trade and Industry and the IFRS Foundation's *International Integrated Reporting Framework*. We also referenced the Global Reporting Initiative (GRI) Standards regarding the disclosure of non-financial information.

Disclaimer Regarding Forward-Looking Statements

The forward-looking statements contained in this integrated report are based on the Company's judgments using information available at the time of publication. Actual results may differ significantly from these forecasts due to changes in economic conditions, market trends, demand, foreign exchange rates, and other factors.

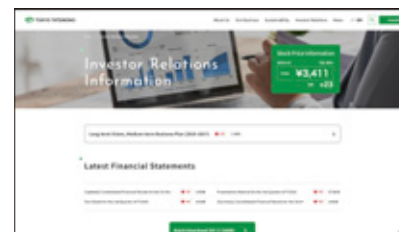
Disclosure Framework



Financial Section of the Corporate Website

Investor Relations Information
<https://tatemono.com/english/ir/>

IR Library
<https://tatemono.com/english/ir/library/>



Non-Financial Section of the Corporate Website

Sustainability
<https://tatemono.com/english/sustainability/>

Sustainability Report 2026
<https://tatemono.com/english/sustainability/reports.html>

