

Messages from Newly Appointed External Directors

Junichi Nishizawa

External Director



Q Please tell us about your career, experience, and areas of expertise.

A I began my career at a bank, and was assigned to work in Chicago in my third year. The broad range of experience I gained there helped shape my professional foundation. My subsequent work in areas such as sales, human resources, e-business, risk management, and auditing, as well as involvement in company integration, and large-scale system development, enabled me to develop a multifaceted perspective and strengthen my capacity for reflection and self-awareness. I was unfamiliar with management at tourism company Joban Kosan, but looking back, I feel that without the experience I had gained up to that point, it would not have been easy for me to lead the company through the COVID-19 crisis or bring the subsequent TOB to a successful conclusion.

Q What is your impression of Tokyo Tatemono?

A My preconception was that Tokyo Tatemono was orthodox and rather conservative, but after only a short period of observation I quickly came to realize that each department actively embraces a wide range of challenges—far beyond what I had expected. It's clear that the Company has an open and dynamic corporate culture.

Q What are your aspirations for increasing Tokyo Tatemono's corporate value?

A While I'm new to the real estate sector, my experience has shown me that organizational openness, if not carefully managed, can sometimes lead to homogenization. As an external director, I'm keenly aware of my role in promoting diversity, and I hope to contribute to the balanced enhancement of corporate value.

Naoko Tanouchi

External Director



Q Please tell us about your career, experience, and areas of expertise.

A My career has primarily been in the manufacturing sector, where I have been involved in business development, including new business ventures and M&A. I also have experience in management functions such as corporate planning and internal auditing. I have experienced both the joys and struggles of taking on new challenges, and the complexities of integrating different corporate cultures through M&A. These and other experiences have taught me firsthand about the excitement and difficulty of building businesses. I have also come to deeply appreciate the importance of creating, managing and supervising systems that support a business. This perspective has proven highly valuable in my role as an external director.

Q What is your impression of Tokyo Tatemono?

A I have only attended a few Board of Directors meetings so far, but the detailed advance briefings have made it easy to participate in discussions and speak freely. Moreover, Tokyo Tatemono presents its risk management indicators in an easy-to-understand manner. I look forward to contributing to lively discussions about upcoming investment and development projects.

Q What are your aspirations for increasing Tokyo Tatemono's corporate value?

A Although my involvement in the real estate sector has been limited to serving as an external director at another company, I am meaningfully involved with real estate as a consumer on a daily basis, through condominiums, office buildings, urban spaces, and retail facilities. I feel that my perspective as a woman will also prove useful. I hope to actively make recommendations that encourage Tokyo Tatemono to take appropriate risks and embrace new challenges, including initiatives to promote the participation of women within the Company.