

Corporate Data

Organization

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graph TD
    GMS[General Meeting of Shareholders] --> BD[Board of Directors]
    GMS --> IAD[Internal Audit Department]
    GMS --> RDC[Residential Development]
    GMS --> CP[Commercial Properties]
    GMS --> CC[Corporate Communications]
    GMS --> P[Personnel]
    GMS --> CPN[Corporate Planning]
    GMS --> SM[Sustainability Management]
    GMS --> GA[General Affairs]
    GMS --> LC[Legal & Compliance]
    GMS --> F[Finance]
    GMS --> A[Accounting]
    GMS --> MPR[Market & Policy Research]
    GMS --> DXP[DX Promotion]
    GMS --> AS[Acquisitions & Sales]
    GMS --> BDV[Business Development]
    GMS --> BPS[Business Planning]
    GMS --> SS[Solution Service]
    GMS --> OB[Overseas Business]
    GMS --> BPO[Business Planning]
    GMS --> BAS[Administration Service]
    GMS --> RE[Residential Engineering]
    GMS --> CS[Customer Service]
    GMS --> AC[Acquisitions]
    GMS --> PD[Project Development]
    GMS --> PM1[Project Management (1)]
    GMS --> PM2[Project Management (2)]
    GMS --> S1[Sales (1)]
    GMS --> S2[Sales (2)]
    GMS --> S3[Sales (3)]
    GMS --> PMK[Project Management (Kansai)]
    GMS --> SK[Sales (Kansai)]
    GMS --> RM[Residential Management]
    GMS --> BPS2[Business Planning]
    GMS --> AM[Area Management]
    GMS --> PM1_1[Property Management (1)]
    GMS --> PM2_1[Property Management (2)]
    GMS --> LC2[Leasing & Consulting]
    GMS --> UD1[Urban Development (1)]
    GMS --> YEPPO[Yaesu 1-Chome East District Project Promotion Office]
    GMS --> UD2[Urban Development (2)]
    GMS --> RPD[Retail Properties Development & Management]
    GMS --> LPD[Logistics Properties Development & Management]
    GMS --> HDM[Hotel Development & Management]
    GMS --> BE[Building Engineering]
    GMS --> KB[Kansai Branch]
    GMS --> KYB[Kyushu Branch]
    GMS --> NGB[Nagoya Branch]

    BD --> PCEO[President & Chief Executive Officer]
    BD --> IAC[Internal Control Committee]
    BD --> SCC[Sustainability Committee]
    BD --> SPC[Sustainability Promotion Committee]
    BD --> RMC[Risk Management Committee]
    BD --> EC[Executive Committee]
    BD --> ASB[Audit & Supervisory Board]
    BD --> ASBM[Audit & Supervisory Board Members]
  
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The organizational chart of Daiwa House Group, Inc. as of March 31, 2024, is structured as follows:

- General Meeting of Shareholders**
 - Board of Directors**
 - President & Chief Executive Officer
 - Internal Control Committee
 - Sustainability Committee
 - Sustainability Promotion Committee
 - Risk Management Committee
 - Executive Committee
 - Audit & Supervisory Board
 - Audit & Supervisory Board Members
 - Internal Audit Department**
 - Residential Development**
 - Real Estate Solution Service
 - Business Planning
 - Solution Service
 - Overseas Business
 - Overseas Business
 - Leisure, Child Care & Staffing Business
 - Business Planning
 - Administration Service
 - Residential Engineering
 - Customer Service
 - Commercial Properties**
 - Acquisitions
 - Project Development
 - Project Management (1)
 - Project Management (2)
 - Sales (1)
 - Sales (2)
 - Sales (3)
 - Project Management (Kansai)
 - Sales (Kansai)
 - Residential Management
 - Business Planning
 - Area Management
 - Property Management (1)
 - Property Management (2)
 - Leasing & Consulting
 - Urban Development (1)
 - Yaesu 1-Chome East District Project Promotion Office
 - Urban Development (2)
 - Retail Properties Development & Management
 - Logistics Properties Development & Management
 - Hotel Development & Management
 - Building Engineering
 - Corporate Communications**
 - Personnel**
 - Corporate Planning**
 - Sustainability Management**
 - General Affairs**
 - Legal & Compliance**
 - Finance**
 - Accounting**
 - Market & Policy Research**
 - DX Promotion**
 - Acquisitions & Sales**
 - Business Development**
 - Business Planning**
 - Solution Service**
 - Overseas Business**
 - Business Planning**
 - Administration Service**
 - Residential Engineering**
 - Customer Service**
 - Acquisitions**
 - Project Development**
 - Project Management (1)**
 - Project Management (2)**
 - Sales (1)**
 - Sales (2)**
 - Sales (3)**
 - Project Management (Kansai)**
 - Sales (Kansai)**
 - Residential Management**
 - Business Planning**
 - Area Management**
 - Property Management (1)**
 - Property Management (2)**
 - Leasing & Consulting**
 - Urban Development (1)**
 - Yaesu 1-Chome East District Project Promotion Office**
 - Urban Development (2)**
 - Retail Properties Development & Management**
 - Logistics Properties Development & Management**
 - Hotel Development & Management**
 - Building Engineering**
 - Kansai Branch**
 - Kyushu Branch**
 - Nagoya Branch**

(as of April 1, 2023)

Head office

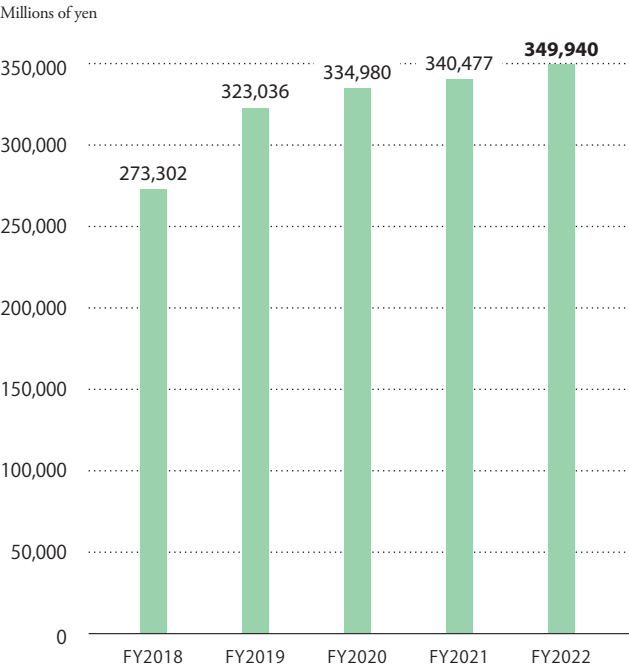


Financial Highlights

Consolidated Business Results

	FY2018	FY2019	FY2020	FY2021	FY2022
Revenue from operations (Millions of yen)	273,302	323,036	334,980	340,477	349,940
Operating income (Millions of yen)	46,765	52,410	49,631	58,784	64,478
Recurring income (Millions of yen)	42,036	44,611	47,072	46,270	63,531
Net income (Millions of yen)	27,277	29,796	31,795	34,965	43,062
Total assets (Millions of yen)	1,451,584	1,564,049	1,624,640	1,650,770	1,720,134
Owner's equity (Millions of yen)	348,131	375,008	389,364	417,055	445,994
Owner's equity ratio (%)	24.0%	24.0%	24.0%	25.3%	25.9%
Owner's equity per share (Yen)	1,605.70	1,794.15	1,862.81	1,996.52	2,135.08
Net income per share (Yen)	125.79	141.59	152.12	167.35	206.15
Dividend per share (Yen)	35.00	41.00	46.00	51.00	65.00

Revenue from operations



Operating income · Net income

